

**CITY OF MERCED
2016-2017 CITY COUNCIL APPROVED BUDGET**

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ECONOMIC DEVELOPMENT
FUND NO. 001
ACCOUNT NO. 2002

DESCRIPTION

The Office of Economic Development stimulates and enhances the community's economic well-being. Business development and job creation programs include recruitment of new businesses, expansion of existing businesses, and retention of existing businesses by maintaining a mutually beneficial relationship between the client company and local government.

The department coordinates economic development, business development, and marketing activities with local, regional, and state economic development organizations. By participating in trade shows, conducting missions, attending conferences, and hosting promotional events, the office fosters relationships with site location consultants, brokers, and corporation real estate officers.

The City's partnerships with the University of California Merced and Small Business Development Center is focused on retaining UC Merced graduates, clustering innovative business start-ups, job creation, and fostering local small business development. A Memorandum of Understanding executed by the six Cities with Merced County solidifies the area's role and position in regional economic development efforts.

MISSION

Prosper Merced.

GOALS

- ◇ Keep Merced as the center. Protect and build Merced's role as the region's center for retail trade, education, and professional and medical services.
- ◇ Move forward. Strengthen Merced's environment for knowledge-based industry, building upon relationships with the University of California Merced.
- ◇ Build community quality. Maintain and encourage high community standards for Merced's services, infrastructure, and private development.
- ◇ Seize each opportunity. Capitalize on opportunities to retain, expand, and recruit new basic jobs in Merced.
- ◇ Be prepared. Provide adequate job-generating land and infrastructure to assure a competitive community position.
- ◇ Connect the dots. Deliberately integrate all of Merced's economic development efforts.
- ◇ Continue incorporating action items from the 2012 Economic Development Action Plan.

ECONOMIC DEVELOPMENT

OBJECTIVES

PERFORMANCE MEASUREMENTS/INDICATORS

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| 1. Investigate through a feasibility study the opportunities to develop a new local and/or regional industrial park. | Engage an economic development consultant and site consultant on creating a work program for an industrial park feasibility study by December 2016. |
| 2. Find a company to market, prepare plans for virtual buildings, and eventually construct a speculative building for City-owned properties in the Airport Industrial Park. | Enter into a Public Private Partnership with a real estate company supported by a strong site consultant network by January 2017. |
| 3. Partner with University Industrial Park owner on site and infrastructure improvements and marketing efforts. | Maintain regular contact with the property owner and investigate opportunities for Public Private Partnerships, funding, and grants. |
| 4. Identify and evaluate programs to attract industries with emphasis on wet users. | Continue seeking options to effectively and efficiently pre-treat wastewater for wet users with regular updates starting January 2017. |
| 5. Continue working on High Speed Rail and other projects that may serve as economic engines in Downtown Merced. | Identify City assets in Downtown Merced that may be used as equity for projects such as mixed-use developments, collaboration space, and nightlife by November 2016. |
| 6. Engage education, UC Merced, Merced Community College, et al, on documenting the workforce, identifying training programs, and retaining talent. | Work with the Department of Workforce Investment and academic institutions on seeking funding through agencies to commence studies on the local workforce. Updates to be regularly provided. |
| 7. Re-direct resources to better support economic development efforts. | Transition out EDAC and replace with pertinent economic development services providers and organizations groups and the Merced County Economic Development Partnership. |

ECONOMIC DEVELOPMENT

8. Maintain core economic development programs supporting business attraction, expansion, and retention.

Continue outreach and marketing efforts, digital certification, local business visits, foster relationships and partnerships, engage retailers, site consultants, and brokers, etc. throughout the Fiscal Year.

2016-2017 BUDGET HIGHLIGHTS

The Office of Economic Development budget continues to support existing staffing levels, as well as the City's contribution to the Small Business Development Center. The core program emphasizes job creation through attraction, expansion, and competitive readiness. Resources will be committed to future economic development planning efforts such as starting a feasibility study for a new industrial park. Completing of a number of the identified goals and objectives relies upon support from economic development and site consultants.

BUDGET DETAIL EXPENSES

001-2002	Economic Development			FINAL	DEPT. HEAD	CITY MGR.	COUNCIL
ACCT. NO.	ACCOUNT DESCRIPTION	ACTUAL	ACTUAL	BUDGET	REQUEST	RECOM.	APPROVAL
		2013-14	2014-15	2015-16	2016-17	2016-17	2016-17
571.01-00	Regular Salaries	169,038	191,969	181,243	187,798	185,999	185,999
571.04-01	Regular Overtime	206	0	0	0	0	0
571.10-02	Unused Sick Leave	2,573	2,724	1,286	1,286	1,286	1,286
571.10-05	Retirement PERS Classic	36,533	41,901	44,866	48,902	48,902	48,902
571.10-06	Social Security-OASDI	9,174	10,915	10,653	10,915	10,803	10,803
571.10-07	Social Security-Medicare	2,613	2,958	2,778	2,872	2,846	2,846
571.10-10	Retirement-PERS New Membr	0	2,941	0	444	444	444
571.10-12	Workers Compensation	1,283	766	468	428	413	413
571.10-20	Earned Benefit	4,727	5,058	4,284	4,637	4,637	4,637
571.10-24	Vehicle Allowance	6,923	7,444	7,452	6,998	6,998	6,998
571.10-33	Core Allowance	27,606	29,747	25,424	26,011	25,707	25,707
Personnel Services		260,676	296,423	278,454	290,291	288,035	288,035
572.12-00	Telephone	929	1,530	3,300	3,432	3,432	3,432
572.13-00	Postage	67	91	500	500	500	500
572.15-00	Office Supplies	2,040	2,177	2,000	2,080	2,080	2,080
572.16-00	Printing	0	0	600	600	600	600
572.17-00	Professional Services	13,641	60,705	100,100	99,865	99,865	99,865
572.18-00	Travel and Meetings	11,284	11,054	19,491	20,270	20,270	20,270
572.19-00	Mileage	925	356	6,709	6,977	6,977	6,977
572.20-00	Training Expense	6,106	6,664	19,491	20,270	20,270	20,270
572.21-00	Rents/Leases	149	242	1,488	1,547	1,547	1,547
572.22-00	Office Equipment O & M	0	0	104	108	108	108
572.24-00	Memberships, Subscription	4,237	2,488	13,252	13,469	13,469	13,469
572.25-00	Maintenance Matls & Svcs	470	0	2,000	2,080	2,080	2,080
572.29-00	Other Materials Supplies	563	1,880	1,816	1,888	1,888	1,888
572.30-01	Dept Share of Insurance	6,716	7,741	12,102	15,871	15,809	15,809
572.38-00	Support Services	8,317	8,877	9,608	11,132	11,051	11,051
572.45-00	Facilities Maint Charge	30,231	7,740	8,069	9,185	9,145	9,145
Supplies and Services		85,675	111,545	200,630	209,274	209,091	209,091
**	Economic Development	346,351	407,968	479,084	499,565	497,126	497,126

ECONOMIC DEVELOPMENT

- 13-00 Includes mailings to local employers, California Competes updates, and marketing mailings to regional, state, and national targeted clients
- 14-00 Advertising with TeamCalifornia, other site selection journals, and International Council of Shopping Centers promotions. Publication of legal notices, design standards, environmental determinations, etc.
- 16-00 Printing of brochures, newsletters, tradeshow handouts, outreach materials, industrial site catalog, and other informational newsletters
- 17-00 Graphics and marketing services for brochures and promotional materials, marketing for investment missions, industrial prospecting services, web and GIS site maintenance and updates, and contract with economic development service provider, small business development services. State Controller report, escrow, title and broker fees, and marketing services, web services, economic development retainers
- 18-00 Participation in California Association of Local Economic Development (CALED), International Council of Shopping Centers (ICSC) tradeshows, industrial trade conferences and recruiting missions, business development workshops, site consultant workshops and meetings. Training programs, marketing outreach, recruitment missions, business workshops, and industry and retail targeted programs
- 20-00 Registration for various outreach venues coordinated through TeamCalifornia, International Council of Shopping Center, Roundtable in the High Desert, professional training seminars International Council of Shopping Centers Alliance Program and Idea Exchange, industrial outreach programs, business development programming
- 24-00 Membership for International Economic Development Council; California Association for Local Economic Development; TeamCalifornia; International Council of Shopping Centers; subscription to various demographics reports. Urban Land Institute, Shopping Center Database, California Annual Retail Survey, ESRI Business Analyst On-line, LoopNet.

25-00 Maintenance for glass display Mainplace, Art maintenance, fences, and weed abatement

29-00 Public presentation materials, photo processing, graphics display items, film, photographic equipment, tablet and smartphone upgrades, fees, and software

MERCED VISITOR SERVICES
FUND NO. 001
ACCOUNT NO. 2006

DESCRIPTION

The Merced Services (MVS) program promotes tourism to Merced, thereby enhancing the City of Merced's General Fund Revenue through increased transient occupancy taxes and sales tax revenue. Duties of the MVS program include responding to inquiries generated from travelers, potential visitors, film location scouts, relocation inquiries, and meeting/event/conference planner requests. In addition to travel counseling, the MVS program is responsible for managing and operating the California Welcome Center, working closely with Visit California. MVS also performs the duties of the Film Commission for Merced County. MVS reports to the Office of Economic Development.

MISSION

Merced Visitor Services is committed to bringing more visitors to Merced and increasing visitor spending.

GOALS

- ◇ Increase Merced Visitor Services revenues.
- ◇ Strengthen the operations and administration of the Visitor Services through strategic partnerships.
- ◇ Establish Merced as a brand (A go to City rather than a go through City).
- ◇ Raise awareness of the destination beyond being known as the Gateway to Yosemite.
- ◇ Deliberately link activities to overall economic development efforts for the community and downtown.
- ◇ Strengthen the role and visibility of the Merced Film Commission.

OBJECTIVES

***PERFORMANCE
MEASUREMENTS/INDICATORS***

1. Issue a Request For Proposal and evaluate results concerning the Welcome Center and Merced Visitor Services.

Issue the RFP by the end of August 2016 and transition operations by end of January 2017 if qualified bids are received.

If the Welcome Center and Merced Visitor Services program are successfully contracted to an outside entity, the Development Associate will

MERCED VISITOR SERVICES

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| | be transitioned to the Office of Economic Development providing administrative and technical support. |
| 2. Increase Welcome Center revenue streams by creating more marketing opportunities. | Increase revenues from per person visits, ad and marketing sales through cooperative programs such as the California Welcome Center Program. |
| 3. Develop special promotions for all sectors of hospitality including restaurants, hotels, attractions, etc. | Work with local business owners, the Greater Chamber of Merced, and other organizations to develop a calendar of promotional events by September 2016. |
| 4. Expedite Film Commission permits. | Work with the Finance Department to re-write the Film Commission ordinance to expedite the process by December 2016. |
| 5. Enhance Merced's image via Way Finding Signs and the Highway Billboard. | Replace fading Way Finding Signs and have a new billboard face installed by September 2016. |
| 6. Develop a Strategic Action Plan for Merced Visitor Services | Work with UC Merced to assist with preparing an Action or Business Plan with completion by March 2017. |

2016-2017 BUDGET HIGHLIGHTS

The Merced Visitor Services (MVS) is similar to the previous Fiscal Year's budget. The Welcome Center and Merced Visitor Services program will be put out to bid via a Request for Proposal. The City will continue to run the programs until a successful bidder is awarded a contract, or if the bids are not accepted. Should the Welcome Center and MVS be contracted out, the staff member responsible for the program will be transitioned to the Office of Economic Development to provide administrative and technical support.

BUDGET DETAIL EXPENSES

001-2006 Merced Visitor's Services		ACTUAL	ACTUAL	FINAL	DEPT. HEAD	CITY MGR.	COUNCIL
ACCT. NO.	ACCOUNT DESCRIPTION	2013-14	2014-15	BUDGET	REQUEST	RECOM.	APPROVAL
		2013-14	2014-15	2015-16	2016-17	2016-17	2016-17
571.01-00	Regular Salaries	61,560	62,878	63,788	64,815	63,015	63,015
571.03-00	Extra Help	21,522	22,874	18,914	19,387	19,387	19,387
571.04-01	Regular Overtime	46	0	0	0	0	0
571.10-05	Retirement PERS Classic	11,443	14,702	15,744	16,522	16,522	16,522
571.10-06	Social Security-OASDI	3,134	3,697	3,739	3,883	3,772	3,772
571.10-07	Social Security-Medicare	1,048	1,196	1,149	1,189	1,163	1,163
571.10-10	Retirement-PERS New Membr	0	0	0	444	444	444
571.10-12	Workers Compensation	475	9,253	101	84	78	78
571.10-20	Earned Benefit	1,259	797	1,200	1,200	1,200	1,200
571.10-27	PTS Plan FICA Alternative	280	297	246	252	252	252
571.10-33	Core Allowance	17,963	16,312	13,658	13,645	13,341	13,341
Personnel Services		118,730	132,006	118,539	121,421	119,174	119,174
572.11-00	Utilities	30	317	318	330	330	330
572.12-00	Telephone	411	378	440	457	457	457
572.13-00	Postage	136	168	987	500	500	500
572.15-00	Office Supplies	639	445	463	557	557	557
572.17-00	Professional Services	1,218	949	12,860	2,143	2,143	2,143
572.18-00	Travel and Meetings	93	650	1,030	1,571	1,571	1,571
572.20-00	Training Expense	0	0	1,030	571	571	571
572.21-00	Rents/Leases	456	463	515	535	535	535
572.24-00	Memberships, Subscription	5,350	6,307	6,813	6,800	6,800	6,800
572.29-00	Other Materials Supplies	13,411	13,405	15,446	16,063	16,063	16,063
572.30-01	Dept Share of Insurance	1,840	1,575	1,450	1,682	1,568	1,568
572.38-00	Support Services	3,527	3,750	4,284	4,690	4,588	4,588
572.45-00	Facilities Maint Charge	9,357	7,697	7,089	8,431	8,361	8,361
Supplies and Services		36,468	36,104	52,725	44,330	44,044	44,044
**	Merced Visitor's Services	155,198	168,110	171,264	165,751	163,218	163,218

AIRPORT INDUSTRIAL PARK
FUND NO. 448
ACCOUNT NO. 2003

DESCRIPTION

The Economic Development Department, with the counsel of the Economic Development Advisory Committee, promotes economic development activity in the Airport Industrial Park consisting of land sales and property leasing. Installation, improvement, and maintenance of infrastructure are programs undertaken to assure existing, expanding and future industrial tenants will be well served in the Airport Industrial Park.

MISSION

The Airport Industrial Park provides opportunities for economic growth in Merced through sale of land to job generating industries that will benefit the community.

GOALS

- ◇ Encourage new job generating industry to locate at the Airport Industrial Park.
- ◇ Accommodate the expansions or necessary relocations of local industries.
- ◇ Generate revenues for economic development activities and economic development related capital improvement projects.
- ◇ Monitor and adjust as necessary the sales price of the Airport Industrial Park property to be equal with market rate.

OBJECTIVES

***PERFORMANCE
MEASUREMENTS/INDICATORS***

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| 1. Investigate the need for improved digital connectivity for users in the Airport Industrial Park. | Conduct a meeting with business owners and plant managers to determine the demand for digital connectivity by December 2016. |
| 2. Position the Airport Industrial Park as the Affordable Industrial Park for new businesses and expansion. | Continue to monitor Airport Industrial Park land pricing. Engage in shadow building programs with consultants and developers. Identify opportunities by December 2016. |

AIRPORT INDUSTRIAL PARK

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| 3. Increase the supply of industrial designated property in the Southern Airport Industrial Park area. | Investigate the annexation of contiguous properties adjacent to the South Airport Industrial Park by June 2017. |
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2016-2017 BUDGET HIGHLIGHTS

The proposed budget for fiscal year 2016-17 is substantially similar to that of the previous year.

BUDGET DETAIL EXPENSES

448-2003 Airport Industrial Park							
ACCT. NO.	ACCOUNT DESCRIPTION	ACTUAL 2013-14	ACTUAL 2014-15	FINAL BUDGET 2015-16	DEPT. HEAD REQUEST 2016-17	CITY MGR. RECOM. 2016-17	COUNCIL APPROVAL 2016-17
572.17-00	Professional Services	36,938	0	0	0	0	0
	Supplies and Services	36,938	0	0	0	0	0
575.92-01	Interdept DSC-General Fnd	0	0	41,503	0	0	0
575.92-17	Interdept DSC-Develop Svc	5,171	5,131	6,302	5,631	5,596	5,596
	Interdepartmental	5,171	5,131	47,805	5,631	5,596	5,596
647.65-00	Capital Imp. Projects	1,069	3,513	1,183,332	1,086,542	0	0
	Capital Outlay	1,069	3,513	1,183,332	1,086,542	0	0
908.93-01	Trsf-General Fund (001)	4,200	135	88,961	7,369	7,369	7,369
908.93-74	Trsf-EcDev Oppor (074)	0	0	0	0	1,086,577	1,086,577
	Other	4,200	135	88,961	7,369	1,093,946	1,093,946
948.93-61	Trsf-Airport Capital(461)	0	0	3,032	99,032	99,032	49,032
	Other	0	0	3,032	99,032	99,032	49,032
958.93-61	Trsf-Airport Fund (561)	0	0	0	60,700	60,700	60,700
	Other	0	0	0	60,700	60,700	60,700
968.93-67	Trsf-Liability Insur(667)	0	0	50,000	100,000	100,000	100,000
968.93-71	Trsf-Facilities Main(671)	20,374	0	0	0	0	0
	Other	20,374	0	50,000	100,000	100,000	100,000
**	Airport Industrial Park	67,752	8,779	1,373,130	1,359,274	1,359,274	1,309,274

BELL STATION FACILITY
FUND NO. 063
ACCOUNT NO. 2005

PROGRAM

Fund is used to account for operation and maintenance of the Bell Station, which is leased to the United States Post Office and used as a post office location at 415 West 18th Street.

MISSION

Maintain and preserve the Bell Station as a historic icon in Downtown Merced.

GOALS

- ◇ Secure and maintain appropriate tenants for the main level of the facility while preserving its historic character.
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OBJECTIVES

***PERFORMANCE
MEASUREMENTS/INDICATORS***

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| 1. Maintain current occupancy level and tenant mix at the Bell Station. | Continue to make improvements to the Bell Station with a focus on hallway interior painting. |
| 2. Maintain the character of the Bell Station. | Replace and repair fixtures, equipment, and grounds as needed. |
| 3. Develop a system that monitors lease terms for renewals and rent increases. | Create a tickler system for lease renewals and options by September 2016. |

2016-2017 BUDGET HIGHLIGHTS

All available space in the Bell Station is leased. This budget is substantially similar to previous years. Use of the Bell Station is subject to the Agreement between the federal Department of Interior and the City of Merced.

BUDGET DETAIL EXPENSES

063-2005 Bell Station Facility							
ACCT. NO.	ACCOUNT DESCRIPTION	ACTUAL 2013-14	ACTUAL 2014-15	FINAL BUDGET 2015-16	DEPT. HEAD REQUEST 2016-17	CITY MGR. RECOM. 2016-17	COUNCIL APPROVAL 2016-17
515.92-01	Interdept DSC-General Fnd	11,919	3,075	11,730	12,303	12,180	12,180
	Interdepartmental	11,919	3,075	11,730	12,303	12,180	12,180
572.11-00	Utilities	43,292	38,111	40,000	41,600	41,600	41,600
572.12-00	Telephone	197	245	200	208	208	208
572.17-00	Professional Services	13,810	14,070	14,340	14,340	14,340	14,340
572.29-00	Other Materials Supplies	1,509	1,039	10,376	75,438	86,673	86,673
572.30-01	Dept Share of Insurance	3,304	1,960	2,820	3,816	3,841	3,841
572.38-00	Support Services	1,854	1,221	913	1,758	1,658	1,658
	Supplies and Services	63,966	56,646	68,649	137,160	148,320	148,320
573.43-00	Machinery/Equipment	2,842	345	7,000	7,280	7,280	7,280
	Property	2,842	345	7,000	7,280	7,280	7,280
574.91-01	Adm Exp-City Manager	430	175	219	216	308	308
574.91-02	Adm Exp-City Attorney	136	85	48	58	61	61
574.91-03	Adm Exp-City Clerk	0	301	137	167	158	158
574.91-09	Adm Exp-Finance	1,039	798	782	923	878	878
574.91-10	Adm Exp-Purchasing	143	102	93	124	117	117
574.91-16	Adm Exp-City Council	99	78	88	104	98	98
	Other	1,847	1,539	1,367	1,592	1,620	1,620
677.65-00	Capital Imp. Projects	14,944	73,138	291	291	291	291
	Capital Outlay	14,944	73,138	291	291	291	291
968.93-71	Trsf-Facilities Main(671)	6,920	7,168	7,426	7,692	7,692	7,692
	Other	6,920	7,168	7,426	7,692	7,692	7,692
**	Bell Station Facility	102,438	141,911	96,463	166,318	177,383	177,383

AIRPORT

AIRPORT
FUND NOS. 561, 461 & 361
ACCOUNT NO. 1303

DESCRIPTION

The Merced Regional Airport is a FAA Part 139 certificated airport offering commercial, corporate and general aviation operations and related services. The airport activities are conducted in accord with federal and state laws and regulations, and the City's Municipal Code and local ordinances. The airport's runway, taxiways, terminal building, aircraft parking and hangar areas are managed by the City to ensure the safe and efficient movement of aircraft and airport customers. The airport is an important economic development resource for the City of Merced.

MISSION

The Merced Regional Airport supports the economic and physical development of the City of Merced by providing resources for commercial airline service, corporate and general aviation, air ambulance services, flight training, aircraft maintenance and repair, fuel sales and a restaurant.

GOALS

- Provide sustained high quality aviation services and facilities by maintaining and operating the Merced Regional Airport in a safe, secure, cost-effective and financially self-sufficient manner.
- Increase the utilization of Airport assets by expanding passenger enplanement numbers and providing improved passenger physical facilities.
- Increase pilot training avenues to equip individuals for a career in aviation and for private pilot usage of the airport. Encourage development of a flying club for more affordable general aviation activity. Encourage pilot safety activities offered through the FAA.
- Expand awareness of the airport through events open to the public to build interest in aviation, working with the airport based general aviation community.
- Enter into new leases and agreements for provision of aviation related services to generate additional operating revenues.

AIRPORT

OBJECTIVES

**PERFORMANCE
MEASUREMENTS/INDICATORS**

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| 1. Contribute to economic development efforts of the City. | Effectively work with the federal government, businesses, tenants, and customers to increase activities and revenues at the airport. |
| 2. Enhance airport revenues and reduce operational costs at the Merced Regional Airport. | Sustain and operate the airport with reduced reliance on City General Fund subsidy. |
| 3. Maintain and grow scheduled airline service at Merced Regional Airport. | Airline service continues and expands; EAS program participation continues with no interruption to service; advertising efforts to be employed in a broader geographic region. |
| 4. Maintain safe operation of the Merced Airport. | Achieve “Excellent” results on all annual inspection/performance reports provided by the FAA, National Weather Service, and State of California. Work with tenants of airport to ensure satisfactory performance to avoid inspection violations due to tenant action or inaction.

Proactive efforts to achieve no lost time or employee reportable medical injuries, aircraft incursions or accidents. |
| 5. Continuous Improvement of Airport facilities. | Stay on schedule and within budget on all capital improvement items as described in the Merced Airport Master Plan and as updated in the Airport Capital Improvement Plan on an annual basis. Be prepared to pursue available “shovel ready project” funding at end of FAA annual funding cycle. |

AIRPORT

6. Maintain excellent Tenant and City relationships.

Create transparency of airport operations and policies through airport business tenant meetings, monthly reports, informational mail-outs as needed, and updates to the Airport website.

2016-2017 BUDGET HIGHLIGHTS

The primary highlights will continue to be attention to ongoing Airport financial sustainability, as well as increasing passenger enplanements and terminal upgrades to ensure that the passenger experience is one that travelers will wish to repeat. In addition, efforts will continue to expand airport businesses. Necessary updates to facilities and airport operating areas will be accomplished as private, local, City, State, and Federal funding sources allow. However, for Airport Terminal renovations no Federal funding will be available. Overall, operating expenses will remain similar to last year, however, the airport is requesting the additional funding for advertising in furtherance of economic development goals.

BUDGET DETAIL EXPENSES

561-1303 Airport				FINAL	DEPT. HEAD	CITY MGR.	COUNCIL
ACCT. NO.	ACCOUNT DESCRIPTION	ACTUAL 2013-14	ACTUAL 2014-15	BUDGET 2015-16	REQUEST 2016-17	RECOM. 2016-17	APPROVAL 2016-17
561.01-00	Regular Salaries	181,431	126,959	161,367	179,584	179,094	179,094
561.03-00	Extra Help	2,797	40,845	3,620	3,388	3,388	3,388
561.04-01	Regular Overtime	0	600	650	943	943	943
561.10-05	Retirement PERS Classic	39,378	19,756	16,230	21,443	21,313	21,313
561.10-06	Social Security-OASDI	10,928	8,217	9,922	10,955	10,955	10,955
561.10-07	Social Security-Medicare	2,616	2,530	2,379	2,634	2,647	2,647
561.10-10	Retirement-PERS New Membr	0	9,244	22,124	24,117	24,117	24,117
561.10-12	Workers Compensation	9,348	7,534	4,078	3,858	3,770	3,770
561.10-20	Earned Benefit	570	9,223	927	1,046	1,046	1,046
561.10-21	Bilingual Pay Program	0	136	0	180	180	180
561.10-24	Vehicle Allowance	0	0	0	0	778	778
561.10-27	PTS Plan FICA Alternative	36	531	47	44	44	44
561.10-33	Core Allowance	39,266	22,357	20,411	36,619	26,090	26,090
561.10-35	Post Employment Benefits	18,360	18,315	19,245	8,942	8,942	8,942
Personnel Services		304,730	266,247	261,000	293,753	283,307	283,307
562.11-00	Utilities	38,695	38,221	44,880	44,880	44,880	44,880
562.12-00	Telephone	4,417	3,275	4,520	4,077	4,077	4,077
562.13-00	Postage	109	123	400	350	350	350
562.14-00	Advertising	2,058	1,900	5,460	5,460	5,460	5,460
562.15-00	Office Supplies	675	1,622	1,500	1,533	1,533	1,533
562.16-00	Printing	0	0	60	60	60	60
562.17-00	Professional Services	21,619	8,885	7,260	23,929	23,929	23,929
562.18-00	Travel and Meetings	3,913	734	4,100	2,000	2,000	2,000
562.19-00	Mileage	260	66	350	200	200	200
562.20-00	Training Expense	1,088	415	1,200	2,600	2,600	2,600
562.22-00	Office Equipment O & M	257	257	290	890	890	890
562.23-00	Vehicle Operations/Maint	7,822	6,187	5,644	5,784	5,784	5,784
562.24-00	Memberships, Subscription	1,521	862	1,644	1,634	1,634	1,634
562.25-00	Maintenance Matls & Svcs	8,660	20,766	12,000	29,700	29,700	29,700
562.26-00	Other Equipment O & M	447	432	480	510	510	510
562.27-00	Small Tools	44	27	50	100	100	100
562.28-00	Safety Supplies	44	0	0	0	0	0
562.29-00	Other Materials Supplies	8,889	4,946	5,000	35,850	35,850	35,850
562.30-01	Dept Share of Insurance	15,377	10,742	15,349	19,471	19,974	19,974
562.34-00	Contingency Reserve	0	0	11,929	3,774	3,774	3,774
562.38-00	Support Services	18,597	19,201	15,216	17,309	16,433	16,433
562.45-00	Facilities Maint Charge	12,525	13,794	14,590	33,354	45,774	45,774
Supplies And Services		147,017	132,455	151,922	233,465	245,512	245,512
564.91-01	Adm Exp-City Manager	5,231	2,891	4,833	4,166	6,377	6,377
564.91-02	Adm Exp-City Attorney	1,601	2,780	1,050	1,116	1,258	1,258
564.91-03	Adm Exp-City Clerk	0	6,442	3,079	3,219	3,271	3,271
564.91-09	Adm Exp-Finance	12,270	13,190	17,239	17,778	18,182	18,182
564.91-10	Adm Exp-Purchasing	1,689	1,684	2,049	2,386	2,424	2,424
564.91-16	Adm Exp-City Council	1,168	1,297	1,934	1,998	2,031	2,031
Other		21,959	28,284	30,184	30,663	33,543	33,543
565.92-29	Interdept DSC-Pub Works	0	0	38,407	0	0	0
565.92-53	Interdept DSC-Wastewater	0	795	480	502	498	498
565.92-70	Interdept DSC-Fleet	0	715	278	290	288	288
Interdepartmental		0	1,510	39,165	792	786	786
633.64-00	Depreciation Expense	155,422	155,422	0	0	0	0
Property		155,422	155,422	0	0	0	0

BUDGET DETAIL EXPENSES

561-1303 Airport							
ACCT. NO.	ACCOUNT DESCRIPTION	ACTUAL 2013-14	ACTUAL 2014-15	FINAL BUDGET 2015-16	DEPT. HEAD REQUEST 2016-17	CITY MGR. RECOM. 2016-17	COUNCIL APPROVAL 2016-17
948.93-61	Trsf-Airport Capital(461)	0	2,300	0	1,540	1,540	1,540
	Other	0	2,300	0	1,540	1,540	1,540
968.93-71	Trsf-Facilities Main(671)	9,179	9,509	9,850	10,203	10,203	10,203
	Other	9,179	9,509	9,850	10,203	10,203	10,203
**	Airport	638,307	595,727	492,121	570,416	574,891	574,891

AIRPORT

- 14-00 Advertising and marketing of airport services
- 16-00 Special color copy needs for required manuals
- 17-00 Airport and fuel pump maintenance and other professional services
- 18-00 FAA and state agency meetings and travel associated with training in Line 20-00, including meals and mileage reimbursements
- 20-00 Annual Fire training, registrations for airport management seminars and conferences, and staff training as required
- 24-00 Annual membership fees for Association of California Airports; American Association of Airport Executives; and California Association of Airport Executives; Office PC annual software licenses
- 25-00 Airport Improvements and upkeep of airport facilities and property
- 26-00 Maintenance of radios and altimeters
- 29-00 Federal, State and County required certifications and inspections for various equipment pertaining to the airport

FOOTNOTE:

Fund 561 represents the operating costs of the Airport. Fund 461 reflects capital improvements. Fund 361 is the Airport's debt service.

BUDGET DETAIL EXPENSES

361-1303 Airport							
ACCT. NO.	ACCOUNT DESCRIPTION	ACTUAL 2013-14	ACTUAL 2014-15	FINAL BUDGET 2015-16	DEPT. HEAD REQUEST 2016-17	CITY MGR. RECOM. 2016-17	COUNCIL APPROVAL 2016-17
532.38-00	Support Services	1	1	1	1	1	1
	Supplies and Services	1	1	1	1	1	1
534.91-01	Adm Exp-City Manager	18	9	14	12	17	17
534.91-02	Adm Exp-City Attorney	6	3	3	3	3	3
534.91-03	Adm Exp-City Clerk	0	14	9	9	9	9
534.91-09	Adm Exp-Finance	42	43	49	51	48	48
534.91-10	Adm Exp-Purchasing	6	6	6	7	6	6
534.91-16	Adm Exp-City Council	4	4	6	6	5	5
	Administrative	76	79	87	88	88	88
706.71-02	Principal-City Loans	0	0	44,458	47,299	47,299	47,299
706.72-02	Interest-City Loans	14,666	12,156	9,487	6,646	6,646	6,646
	Debt Services	14,666	12,156	53,945	53,945	53,945	53,945
**	Airport	14,743	12,236	54,033	54,034	54,034	54,034

BUDGET DETAIL EXPENSES

461-1303 Airport							
ACCT. NO.	ACCOUNT DESCRIPTION	ACTUAL 2013-14	ACTUAL 2014-15	FINAL BUDGET 2015-16	DEPT. HEAD REQUEST 2016-17	CITY MGR. RECOM. 2016-17	COUNCIL APPROVAL 2016-17
633.64-00	Depreciation Expense	268,639	267,252	0	0	0	0
	Property	268,639	267,252	0	0	0	0
667.65-00	Capital Imp. Projects	163,825	437,782	5,908	233,943	233,943	183,943
	Capital Outlay	163,825	437,782	5,908	233,943	233,943	183,943
**	Airport	432,464	705,034	5,908	233,943	233,943	183,943